

REPORT

TO THE MEMBERS OF THE ILLINOIS NATIONAL GUARD



MAJOR GENERAL DAVID HARRIS
THE ADJUTANT GENERAL

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Two More Years of Significant Success

The last two years have been busy ones for the Illinois National Guard. During this time, the 13,000 soldiers and airmen of the Illinois Army and Air National Guard and the hundreds of dedicated state and federal employees of the Department of Military Affairs have compiled an impressive list of accomplishments, achievements and activities. Our federal mission of support to national military strategy and our state mission of emergency response both had high visibility throughout the state.

The Illinois Army and Air National Guard made significant contributions to our nation's security throughout the world.

Army National Guard units were deployed to the KFOR operation, providing peace and stability in Kosovo. Units were on active duty in Saudi Arabia and Kuwait guarding Patriot missile batteries as part of OPERATION DESERT SPRING. In addition, Illinois guardsmen had important roles in complex, multi-national exercises such as PEACE SHIELD 2000 and 2001 in Ukraine.

Air National Guard F-16 fighters and C-130 lift aircraft took part in OPERATION SOUTHERN WATCH in Saudi Arabia and Oman and KC-135 air refueling tankers performed air refueling missions around the world.

Throughout Illinois, in urban and rural areas alike, the Illinois National Guard maintained its commitment to our citizens. The 5th Civil Support Team (Weapons of Mass Destruction) was among the first in the nation to be certified by the Department of Defense as fully mission capable and able to provide its expertise to the civilian emergency responder community.

Lincoln's ChalleNGe Academy, which graduated an average of 800 cadets per year continued to serve as a national model. Medical Innovative Readiness Training (MIRT) missions were conducted in conjunction with the Illinois Department of Public Health in under-served areas of the state, providing badly needed health care services to many needy citizens.

Working with Governor George Ryan and the Illinois General Assembly, the Illinois National Guard has received tremendous legislative support over the last two years, including the greatest budget commitment in the history of the Department of Military Affairs to address the many capital needs that exist at the Department's 53 armories around the state.



"Men and women of the Illinois National Guard, I recently completed my second year as your Adjutant General and thought now would be a good time to let you know just how proud I am of each and every one of you for the superb job you do for both the State of Illinois and the nation.

Each of you needs to know that your dedicated efforts do not go unnoticed. As I have traveled around our great state, our great country, and even overseas, I constantly hear about the outstanding job that is being done by the Illinois National Guard, both Army and Air.

You can take pride in the knowledge that your actions, in training and in deployments, are setting an outstanding example of how good the National Guard can be.

The following pages contain just a few examples of the many noteworthy accomplishments of the Illinois National Guard over the last two years. You made it happen.

I hope you are as proud of your accomplishments as I am of each of you. I salute you."

> MG David Harris The Adjutant General

The Illinois National Guard forms an essential part of our national security team. We are active participants in the full spectrum of military operations.

Deployments

> IRAQ

The 183rd Fighter Wing deployed F-16C aircraft and more than 200 personnel to Operation Southern Watch in Saudi Arabia during October 1999 to help patrol the Iraqi No-Fly Zone.

This is the third time the unit has deployed aircraft and personnel to operations over southern Iraq. The unit also supported Operation Southern Watch in 1996 and 1997, when it operated out of Achmed Al Jaber Air Base, Kuwait. The Springfield-based unit has flown more than 500 combat sorties during these deployments.



The 183rd Fighter wing has deployed its F-16 aircraft and hundreds of airmen to the Gulf region and other locations around the globe over the past two years in support of Aerospace Expeditionary Force missions.

➤ KOSOVO (ARMY GUARD)

In January 2000, the 44th Rear Area Operations Center was activated as one of the first National Guard units to support peacekeeping operations in the Kosovo area.

The Chicago-based unit was mobilized and joined Task Force Falcon to provide installation staff at Camp Able Sentry in Macedonia. The task force's mission was to provide a secure environment in Kosovo and keep the peace between ethnic Albanian Kosovars and the Serbs.

➤ KOSOVO (AIR GUARD)

In 1999, the 126th Air Refueling Wing provided air refueling support to the Kosovo air campaign. Wing personnel and KC-135 Stratotankers participated in operations from bases in the Azores, United Kingdom and Germany from April through May 1999.

Wing personnel and aircraft also participated in NATO support from Geilenkirchen Air Base in Germany throughout May 1999.

▶ PUERTO RICO

In January 2001, the 182nd Airlift Wing participated in Coronet Oak, a mission to support the United States Southern Command (SOUTHCOM) in combating illegal drug trafficking.

The unit also used two C-130 aircraft and approximately 50 personnel to provide humanitarian relief throughout Central and South America from Howard Air Base in Panama.

> OPERATION DESERT SPRING

In June 2000, Company C, 1st Battalion, 131st Infantry of Kankakee and Joliet, and Company A, 1st Battalion, 178th Infantry of Woodstock and Machesney Park, were mobilized for duty in the Persian Gulf in support of Operation Desert Spring.

The infantry units were deployed to the Gulf to provide security support to U.S. military forces operating in the Gulf under United Nations Security Council resolutions.

A third Illinois infantry company, Company A, 2nd Battalion, 130th Infantry, of Mattoon and Danville was mobilized for Operation Desert Spring, in October 2000.

Exercises

➤ PEACE SHIELD

In 2000 and 2001, the former communist bloc country Ukraine hosted Peace Shield, an "in the spirit" of Partnership for Peace exercise.

The Illinois National Guard was in charge of planning and controlling the multi-national peace-keeping exercise, in which more than 20 nations participated. Peace Shield involved a computer-assisted command post exercise and field training exercise, and in 2000 included an airborne insertion of the 82nd Airborne Division and Ukrainian Airmobile Division.





TOP PHOTO: For the past two years the Illinois Army National Guard has provided the planning and command and control for Peace Shield, a multination "in the spirit" of Partnership for Peace exercise at Yavoriv Training Center, Ukraine.

BOTTOM PHOTO: Soldiers from the 66th Infantry Brigade, Illinois Army National Guard, are happy to arrive back in the United States following their deployment to the Persian Gulf region in support of Operation Desert Spring.

NORTHERN VIKING

In 2001, the 66th Infantry Brigade and the 106th Aviation Battalion participated in Northern Viking, a joint exercise in Iceland, in accordance with a 50-year agreement to demonstrate U.S. military support of Iceland.

The infantry brigade fulfilled the role as Army Forces Iceland, defending the country from an invading force.

The aviation battalion supported the exercise and also provided host nation support to the government of Iceland by performing various air missions.

COMMAND CLIMATE



U pon his 1999 appointment as The Adjutant
General by Governor George Ryan, Major General
David Harris was given specific direction to address the
command climate in the Illinois National Guard. Acting on
that charter, The Adjutant General directed an immediate
"top-to-bottom" review of all Illinois National Guard equal
opportunity and sexual harassment policies and programs.
General Harris also initiated a stepped-up awareness program for all Illinois Guard members.

Command Initiatives

➤ MEOCS

In July and August of 1999, a Military Equal Opportunity Climate Survey (MEOCS) was conducted at the Illinois National Guard Headquarters at Camp Lincoln in Springfield. This survey provided The Adjutant General and the Illinois National Guard leadership team with a baseline for assessing the command climate at the state headquarters. The results of the MEOCS issued in September of 1999 indicated a "better than average" climate at Camp Lincoln.

A follow-up MEOCS was conducted in January 2001 to further gauge changes and improvements at Camp Lincoln. As with the first survey, the follow-up MEOCS indicated an improved command climate along with areas identified for further improvement.



Ms. Susan Patane (right), second vice chair for the Defense Advisory Committee on Women in the Services (DACOWITS), meets with entisted women at Camp Lincoln to discuss issues of concern to women in the Illinois National Guard.

➤ ADDRESS TO STATE HEADQUARTERS

Shortly after his appointment, General Harris held a meeting with all 300-plus Department of Military Affairs employees.

In his address, The Adjutant General outlined his vision for the Illinois National Guard. He also made clear his full support of equal opportunity throughout the Illinois National Guard and stressed his "zero tolerance" policy regarding sexual harassment. A month later, The Adjutant General followed up with a formal policy statement to the field.

In August of 2000, The Adjutant General made a second address to employees at Camp Lincoln, outlining the progress made over the past year and reiterating his personal commitment to equal opportunity and his zero tolerance policy on sexual harassment.

In February and March of 2001 General Harris issued updated policy letters reaffirming his position.

▶ DEOMI TRAINING

In October 1999, the Defense Equal Opportunity Management Institute (DEOMI) conducted three full days of equal opportunity classes at Camp Lincoln for all managers and supervisors.

> PROMOTING CULTURAL AWARENESS

In February 2000, State Rep. Arthur Turner addressed the employees of Camp Lincoln as part of the Department of Military Affairs' celebration of Black History Month.

State Sen. Kimberly Lightford addressed employees as part of Women's History Month activities at the State Headquarters in March 2000.

In May 2000, Anthony Sisneros, associate professor at the University of Illinois - Springfield, visited Camp Lincoln as a guest speaker on Cinco de Mayo.

➤ DACOWITS VISIT

To commemorate Women's History Month in 2001, The Adjutant General invited Ms. Susan Patane, second vice chair of the Defense Advisory Committee on Women in the Services (DACOWITS) to visit Camp Lincoln.





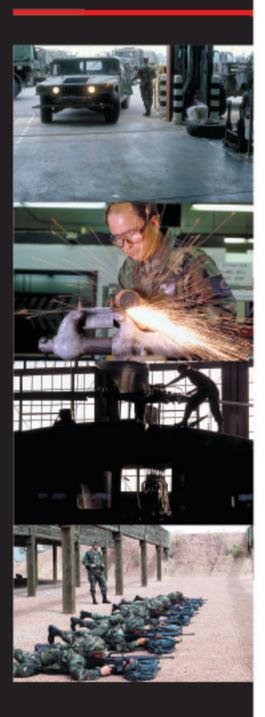
TOP PHOTO: State Rep. Arthur Turner addresses employees at Camp Lincoln during Black History Month activities at the State Headquarters in February 2000.

BOTTOM PHOTO: In March 2000, State Sen. Kimberly Lightford was the featured speaker at Camp Lincoln during Women's History Month.

Over the course of two days, Ms. Patane conducted a variety of meetings and discussions with senior leaders at Camp Lincoln and Army an Air Guard women of all ranks.

She also spoke to all Camp Lincoln employees about the evolution of the role of women in the military services throughout American history.

FACILITIES



One of the key issues facing the Illinois National Guard two years ago was the continued commitment to upgrade and improve the quality of our facilities throughout the state.

Since then, with the help of our federal and state elected officials, the Illinois National Guard has been very successful in securing funds needed to improve its facilities.

New Facilities

➤ BATTALION TRAINING COMPLEX

In 1999, Congress and the President approved \$10.9 million for construction of a Battalion Training Complex in Marseilles, Illinois.



Once completed, the Battalion Training Complex at Marseilles Training Area in Marseilles, Illinois, will provide facilities to house and feed more than 700 soldiers.

In addition to the economic boost to the local area, this new facility will resolve the past requirement for soldiers to travel hundreds of miles to training facilities in Indiana or Wisconsin, which cut into precious training time. This site improvement also affords the Illinois National Guard the opportunity to train larger units in the state.

The complex will house and feed more than 700 soldiers, with joint use by other state and federal agencies expected. The Illinois National Guard broke ground on the new facility in the spring of 2000, with a projected completion date of late 2001 or early 2002.

▶ 126TH AIR REFUELING WING RELOCATION

In early 2000, the Illinois Air National Guard completed the successful relocation of the 126th Air Refueling Wing from its former location at O'Hare International Airport in Chicago to new state-of-the-art facilities at Scott Air Force Base near Belleville. By March 2000, the last elements of the 126th ARW moved into the new wing headquarters building at Scott, marking the completion of the \$88.7 million construction project.

The entire \$102.7 million cost of the move, including environmental cleanup, personnel relocations, runway extension and other construction was fully-funded by the City of Chicago.

➤ NEW DANVILLE ARMORY

The Illinois Army National Guard broke ground in May 2001 on a new \$3.5 million armory at Vermilion County Airport in Danville.

The new masonry-and-brick facility will replace the aging armory in downtown Danville, which was built in 1922.

> OTHER FACILITY INITIATIVES

Other facility-related initiatives include:

- A \$250,000 classroom added at Camp Lincoln RTI Facility.
 - \$4.8 million Aurora Armory funding approved.
- Project design initiated on new Bartonville Operations Center Addition.
- Fully implemented \$19.7 million 2001 Capital Improvement Program.
- Completed new lease at the East Aurora High School.
- Completed land acquisition at Mt. Vernon and Kewanee to expand POV and military parking.
- Completed new dining facility and mechanical rehabilitation at Dixon Armory.
- Nearing completion of new parking lot additions and improvements at Decatur, Kewanee and Paris.
- Initiated actions to acquire an additional 3-plus acres of land at the East St. Louis Armory to replace anticipated loss of parking at Granite City.
- Coordinated public landscaping in conjunction with widening of Route 51 in front of Bloomington Armory.
- Received \$715,000 to complete renovation of the historic "Castle" building at Camp Lincoln as the permanent home of the Illinois State Military Museum.



State and local officials join The Adjutant General in breaking ground on a new \$3.5 million Illinois Army National Guard armory in Danville, Illinois.

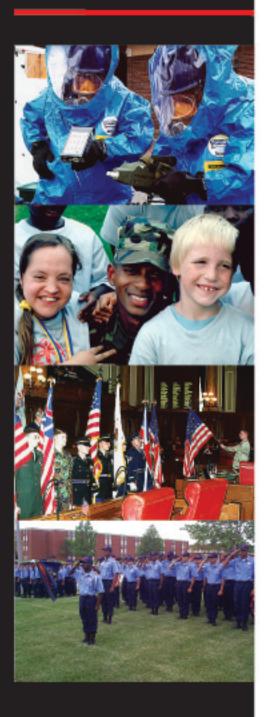
Environmental Issues

➤ INTER-AGENCY AGREEMENT

In August 2001 the Department of Military
Affairs signed an Inter-Agency Programmatic
Agreement with the Illinois Historic Preservation
Agency establishing how we will protect and preserve our cultural and historical resources with
emphasis on preserving 14 historical structures.
Other environmental initiatives of note included:

- Completed and closed all remediation projects with Illinois EPA.
- Completed upgrades on 95% of maintenance shop oil/water separators and vehicle washracks.
- Nearing completion of the Marseilles Integrated Natural Resource Management Plan to better manage our training area land.
- Working with the Natural Resource and Conservation Service and Milan neighbors to solve the erosion problem at the Milan Armory/OMS.
- Camp Lincoln Archeological survey completed to confirm no archeological resources to protect.
- Waste water discharge eliminated from hot parts washers at five maintenance shops.
- Camp Lincoln received the Tree City USA status the past two years with a growth award for 1999.
- Started sharing environmental information with Poland as part of our State Partnership Program.

RELEVANCE



The Illinois National Guard enjoys the well-earned reputation of being a good neighbor in the cities and towns where we have armories and air bases. Our legacy of support to the State of Illinois in times of emergency or natural disaster is well known among Illinois' elected officials and citizens. Our evolving role as an active presence in the community through Illinois National Guard-sponsored programs, however, has brought public awareness of the Illinois Guard to an all-time high.

Making a Difference

➤ LINCOLN'S CHALLENGE ACADEMY

Lincoln's ChalleNGe Academy is the largest single ChalleNGe site in the United States and has graduated more than 1,600 cadets in the last two years.



Members of the Lincoln's ChalleNGe Color Guard prepare to bring the colors forward during ceremonies changing the program's name to Lincoln's ChalleNGe Academy.

Among the milestones at Lincoln's ChalleNGe:

- Renamed Lincoln's ChalleNGe Academy.
- More than 5,400 cadets have completed the resident program.
- More than 3,800 cadets have received their GED through resident and post-resident phases of the program.

➤ COUNTERDRUG PROGRAM

The Illinois National Guard helps the State of Illinois in the war on drugs through its Counterdrug Program. The program has two distinct focuses.

Supply Reduction – Nineteen Army and Air Guard personnel provide military-unique skills and training to federal, state and local law enforcement agencies, including the US Customs Service at O'Hare International Airport. In 2000, seizures through the Supply Reduction Program totaled more than \$817 million. Total seizures to date this year stand at \$200,680,238 and will increase dramatically when the database is updated at the end of the fiscal year.

Demand Reduction – Four Your Choice programs at National Guard armories in Chicago, Peoria, and Springfield serve more than 650 youth. The program also provides training to community agencies that operate 29 indirect Your Choice sites serving some 1,145 youth.

➤ FAMILY READINESS PROGRAM

The Family Readiness Program serves the families of more than 13,000 Army and Air Guard personnel. The program sponsors statewide and local conferences for families throughout Illinois and supports units that are mobilized through family activities. Additionally, the program sponsors an annual youth camp that serves more than 75 young people.

MILITARY HONORS PROGRAM

In the last two years, the Illinois National Guard has established a Military Honors Program to serve the families of deceased veterans. Since October 1, 2000, we have supported more than 326 funeral details in the Chicago area and at Abraham Lincoln National Cemetery.

➤ STATE ACTIVE DUTY

This spring, Governor Ryan called 250 members of the Illinois Army National Guard to state active duty to support flood control activities along the Mississippi River. 2nd Battalion, 123rd Field Artillery, headquartered in Milan, had 125 soldiers activated to conduct sandbagging operations. In addition, 125 members of the 333rd Military Police Company of Freeport were activated to conduct reconnaissance operations along the river.

▶ LEGISLATIVE SUPPORT

The Illinois National Guard has enjoyed great support from our state elected officials over the past two years.

Legislative successes at the state level have included:

Military Funeral Honors Act – Provides Illinois Guard military funeral honors in absence of federal or veteran organization honors.





TOP PHOTO: A soldier from 2nd Battalion, 123rd Field Artillery, removes brush along the banks of the Mississippi River to prepare the levee bank for sandbagging.

BOTTOM PHOTO: Governor George Ryan greets Illinois Army National Guard members during National Guard Day activities at the State Capital in 2000.

- Armory Rental Fund Allows a greater share of funds to return to armories that generate revenue.
- Military Artifacts Allows TAG rather than Governor to approve loan of military artifacts.
- Military Flags Commission Establishes group to advise TAG on how to best collect, preserve and display Illinois colors, flags, guidons and military trophies of war. In a related initiative, the Governor's budget has included \$125,000 in each of the last two years for preservation of the flags.
- Record State Budgets In fiscal year 2001 the Department of Military Affairs received \$29.7 million and in fiscal year 2002 it will receive \$31.9 million.

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